



YVCOG EXECUTIVE COMMITTEE AGENDA

Monday, January 11, 2016
1:30 p.m.

The 300 Building
311 North 4th St, Suite 204, Yakima

YVCOG EXECUTIVE COMMITTEE MEMBERS:

Jim Restucci, Chair, Mayor, City of Sunnyside,
John Hodgkinson, Vice-Chair, Member-at-Large
Mike Leita, Commissioner, Yakima County
Maureen Adkison, Council Member, City of Yakima
Dan Olson, Council Member, City of Union Gap
Vacant
Mario Martinez, Mayor, City of Mabton

- ❖ **CALL TO ORDER** – The January 11, 2016 meeting of the YVCOG Executive Committee will come to order at ____ p.m.
- ❖ **INTRODUCTIONS / ROLL CALL**
- ❖ **APPROVAL OF MINUTES** – *December 14, 2015 (Pages 3-6)*
- ❖ **PUBLIC COMMENT POLICY** – *It is the policy of the YVCOG Executive Committee to accept public comment on agenda items at the time the item is being discussed. Public comments regarding items not on the agenda will be heard at the end of the meeting*

NEW BUSINESS

1. Executive Director's Report

Chris Wickenhagen, Deputy Director

- First & second quarter 2016 activities
 - Patrick Ibarra, Jan. 29, 8:30 a.m. – Noon, Yakima Valley Museum
 - Funder's Forum, March 9 – Time and location to be determined
 - Executive Committee – Strategic Planning retreat

Action: Information

- Urban Institute Pay-for-Success Training & Technical Assistance grant – Notification by 13 January.

Action: Information

Jessica Hansen, Office and Communication Specialist

- 2015 Technical Assistance Contracts and General Assessments received from membership.

Action: Information

2. Program Updates

Tim Sullivan, Homeless Program Manager

- Proposed Amendments to ESB 5875 (Private rental housing vouchers)
- Update on micro housing/village concept

Action: Information

Shawn Conrad, Senior Planner, and Joseph Calhoun, Planner

Action: Information

3. Monthly Budget Report (Pages 7-10)

Chris Wickenhagen, Deputy Director

- December 2015 Preliminary Budget Report.
Action: Approval.
- December 2015 Cash Flow Statement.
Action: Information.

4. Approval Of Vouchers

Action: Review, approval and authorization of signatures.

5. January 20, 2016 General Membership Meeting

Jessica Hansen, Office and Communication Specialist

- Location: Toppenish
- Program: Presentation by Lloyd Flem, Executive Director, All Aboard Washington.
Action: Discussion of program and business items.
Action: Election of Executive Committee & confirmation of member delegates

❖ **OLD BUSINESS**

❖ **OTHER BUSINESS**

❖ **PUBLIC COMMENT**

❖ **ADJOURN** at _____ p.m.

YVCOG ensures full compliance with Title VI of the Civil Rights Act of 1964 by prohibiting discrimination against any person on the basis of race, color, national origin, or sex in the provision of benefits and services resulting from its federally assisted programs and activities. For questions regarding YVCOG's Title VI Program, you may contact the Title VI Coordinator at 509.574.1550.

If you need special accommodations to participate in this meeting, please call us at 509.574.1550 by 10:00 a.m. three days prior to the meeting. For TDD users, please use the state's toll-free relay service, 800.833.6388 and ask the operator to dial 509.574.1550.

YVCOG EXECUTIVE COMMITTEE MEETING MINUTES
December 14, 2015

CALL TO ORDER

Mr. Hodkinson, Vice Chairman, called the December 14, 2015 meeting of the YVCOG Executive Committee to order at 2:26pm

ROLL CALL &
INTRODUCTIONS

Members present Maureen Adkinson, John Hodkinson, Mario Martinez, Loren Belton, Mike Leita and Dan Olson

Call in: Jim Restucci

Members Absent:

YVCOG staff present: Larry Mattson, Chris Wickenhagen, Avery Zoglman, Joseph Calhoun Tim Sullivan, Shawn Conrad, Tami Hayward, and Jessica Hansen

Others present:

A quorum was present.

**Indicates notice of absence received prior to meeting.*

APPROVAL OF MINUTES

Ms. Adkinson moved to approve the minutes* of the November 16, 2015 meeting Mr. Belton seconded. The motion carried.

PUBLIC COMMENT POLICY

It is the policy of the Yakima Valley Executive Committee to accept public comment on agenda items at the time the item is being discussed. Public comments regarding items not on the agenda will be heard at the end of the meeting.

OLD BUSINESS

None.

NEW BUSINESS

Correspondence

Mr. Mattson informed the Executive Committee of two items:

First, Patrick Ibarra, a nationally known speaker, will be back in the Yakima area at the Yakima Museum on January 29, 2016. The Topic of the conference is "Working with the Millennial generation." Patrick Ibarra, a former city manager, owns and operates a Glendale, Arizona-based organizational-improvement and efficiency consulting practice, the Mejorando Group. ("Mejorando" is Spanish for "getting better all the time.") He holds master's degrees in public administration and organizational development, and is a faculty associate member at Arizona State University, where he teaches a graduate course on organizational change. Information about this conference has been sent to all of the City Clerks and the County Clerk.

Mr. Olson commented that the Legislation Action Days will be held January 27 and 28th of 2016.

Secondly, Mr. Mattson informed the Executive Committee about a new contract that was signed with Elizabeth Lambert. Ellie has been contracted specifically for Project Homeless Connect which will take place on January 27th and 28th.

Contracts

2016 TA Contracts - Ms. Hansen reported that YVCOG has received most of the 2016 Technical Assistant Contracts. These contracts were pre-approved at the November 16, 2015 Executive Committee meeting and will just need to be signed.

2016 Accurate language Systems contract for on-call translation services will be utilized again this year for newspaper translations and other materials.

2016 Eco Resources contract for modeling services

This is a two year contract with Bob Shull from 'the Zoom' which is the Transportation

modeling software that YVCOG uses. This contract allows Deb to contact Bob with any questions or needs associated with transportation modeling.

PSA contract with Wapato to complete their CDBG Planning Only Grant
Mr. Mattson reported that this is a planning only grant that Ms. Conrad will be working on.

Commencing discussion re: the RCDI grant (Rural Community Development Initiative) Grants. Mr. Mattson informed the board that this grant was considered a couple of years ago by several cities throughout the Yakima Valley and is being considered yet again. This grant needs a local 50% match but, if awarded, the Yakima Valley would be able to hire someone, specifically for economic development, for the next 3 years.

Mr. Mattson reported that Article 8 was approved at the General Membership meeting and that YVCOG will be sending out a template resolution for all cities to add to their City Council agenda. Having all of the cities approve the resolution will ratify the article.

Program Updates

- GMA activities - Working with Grandview on their comprehensive plan update and just presented their capital facility elements to their planning commission. Selah – presenting a couple of chapters of their comprehensive plan to the planning commission. Naches – working on a draft on their plan to present in December. Granger and Mabton – contracts were just approved and will start moving forward on those. Working with all of these cities on periodic updates.
- City of Wapato –currently working on their parks plan and they have their GMA Homeless Program - providing assistance on the Continuum of Care (CoC) Program.
- Currently working on a CDBG planning only grant for City of Wapato. Attending and coordinating the UGM meetings that are occurring between various city staff and County representatives. The next meeting will be January 12th at Toppenish City Hall
- Mabton – helping with their safe routes to school program.
- The Funder’s forum will be happening sometime in March since members are interested in having it again. The funder’s forum has state funders coming out and talk about how their funding programs work.
- December 7th received the signed grant documents from the Department of Health so YVCOG can start working on the Terrace Heights water consolidation feasibility study. Mr. Mattson and Mr. Calhoun have already setup and have attending planning committee meetings for this project.

Homeless Assistance Program

Mr. Sullivan informed there are two contracts that are renewed every year called the Housing Assistance Fund (HAF.) These contracts are managed by Yakima Neighborhood Health Services (Upper Valley) and Northwest Community Action Center (Lower Valley.) Each contract is for \$10,000 and provides the hotel/motel vouchers, emergency services, and gap funding.

Mr. Sullivan has a \$15,000 contract with Yakima Neighborhood Health Services for Project Homeless Connect. This money will be allotted for the Service providers, rental spaces, food, staff support, etc.

All of the contracts discussed at this meeting come out of the local filing revenues and these are ongoing contracts that are renewed every year.

Mr. Belton made a motion to allow the Homeless Director to sign and forward on all contracts to be presented on to the Yakima County Commissioners. Mr. Restucci seconded.

Motion Carried.

Approval of Vouchers

Vouchers were audited and certified by the Auditing Officer as required by RCW 42.24.080, those expense reimbursement claims certified as required by RCW 42.24.090, and have been recorded on a listing which has been made available to the Executive Committee.

As of this date, the Executive Committee approved for payment those claims and payroll vouchers in the list as follows: payroll vouchers numbered DEC-15-001 through DEC-15-006 in the total amount of \$86,200.00, and claim vouchers numbered DEC-15-007 through DEC-15-040 in the total amount of \$321,909.97. Mr. Martinez moved to approve the December Vouchers;* Mr. Olson seconded this motion. Motion carried.

Monthly Budget Report

Ms. Wickenhagen presented the Preliminary November 2015 Monthly Budget Report* showing a revenue balance of \$71,237.27. Mr. Belton moved to approve the monthly budget report. Ms. Adkinson seconded. Motion carried.

2016 Meeting Dates

The 2016 Yakima Valley Conference of Governments meeting dates Calendar has been provided for the board. There is a conflict for the January Policy Board and Executive Committee Meetings with the General Membership meeting.

Ms. Adkinson moved to change the conflicting meeting from January 20, 2016 to January 11, 2016. Mr. Restucci seconded. Motion Carried.

Ms. Adkinson moved to accept the 2016 calendar meeting dates. Mr. Olson seconded. Motion Carried.

2016 YVCOG Employee Manual

The employee manual is back from WCIA and YVCOG has made any changes that WCIA recommended.

Ms Adkinson moved to approve the employee manual with all additions and changes made. Mr. Martinez seconded. Motion Carried.

Executive Session – Annual Performance Review of the Executive Director.

The Annual Performance Review of the Executive Director to be postponed until the Chairman can attend the meeting.

Set 2016 Salary for Executive Director

Since the Annual Performance Review of the Executive Director has been postponed until the next meeting, the 2016 salary for the Executive Director will also have to be postponed.

General Membership Meeting

Mr. Mattson reported that the January 20, 2016 General Membership meeting will be held at the Toppenish Eagles in Toppenish WA. The programs will be YVCOG Staff Program updates and All Aboard Washington. The nomination of Executive Committee Members and Policy Board Members will also be held during this meeting.

The Board also recommended having VERG at a General Membership Meeting.

OTHER BUSINESS

None.

PUBLIC COMMENT

None.

ADJOURN

With no other business, Mr. Hodkinson adjourned the meeting at 3:07 p.m.

Respectfully submitted,



James A. Restucci, YVCOG Executive Committee Chair

Date signed

ATTEST:

Jessica Hansen, Executive Committee Secretary



**YVCOG Executive Committee Meeting January 11, 2016
PRELIMINARY BUDGET REPORT
Dec-15**

Prepared By Christina Wickenhagen, Deputy Director

REVENUES RECEIVED:		2014	YVCOG 2015	Homeless Program	2015 TOTAL
January		\$ 136,397.75	\$ 139,242.72	\$ -	\$ 139,242.72
February		\$ 16,271.78	\$ 8,458.67	\$ -	\$ 8,458.67
March		\$ 96,237.46	\$ 122,787.20	\$ -	\$ 122,787.20
April		\$ 68,817.66	\$ 88,696.32	\$ -	\$ 88,696.32
May		\$ 53,265.46	\$ 73,382.91	\$ -	\$ 73,382.91
June		\$ 49,677.21	\$ 27,377.24	\$ -	\$ 27,377.24
July		\$ 62,434.49	\$ 153,299.59	\$ -	\$ 153,299.59
August		\$ 14,011.30	\$ 18,103.44	\$ -	\$ 18,103.44
September		\$ 56,655.80	\$ 76,710.24	\$ 34,680.94	\$ 111,391.18
October		\$ 48,735.55	\$ 69,018.54	\$ 27,551.96	\$ 96,570.50
November		\$ 52,712.46	\$ 72,309.46	\$ 69,678.16	\$ 141,987.62
December		\$ 51,734.93	\$ 31,107.35	\$ 36,514.05	\$ 67,621.40
Total Revenue MTD (through December)		\$ 706,951.85	\$ 880,493.68	\$ 168,425.11	\$ 1,048,918.79
Total Revenue YTD		\$ 706,951.85	\$ 880,493.68	\$ 168,425.11	\$ 1,048,918.79
EXPENDITURES:					
Salaries	January	\$ 36,171.80	\$ 44,902.46	\$ -	\$ 44,902.46
	February	\$ 36,024.11	\$ 44,973.88	\$ -	\$ 44,973.88
	March	\$ 36,142.51	\$ 45,466.69	\$ -	\$ 45,466.69
	April	\$ 36,274.46	\$ 45,405.04	\$ -	\$ 45,405.04
	May	\$ 36,866.00	\$ 45,262.88	\$ -	\$ 45,262.88
	June	\$ 29,060.27	\$ 45,405.04	\$ -	\$ 45,405.04
	July	\$ 29,949.67	\$ 37,482.01	\$ 19,426.70	\$ 56,908.71
	August	\$ 29,725.34	\$ 39,802.56	\$ 17,452.90	\$ 57,255.46
	September	\$ 29,586.90	\$ 36,403.52	\$ 20,129.42	\$ 56,532.94
	October	\$ 29,740.24	\$ 38,198.98	\$ 22,593.28	\$ 60,792.26
	November	\$ 35,221.53	\$ 38,136.37	\$ 22,857.25	\$ 60,993.62
	December	\$ 34,285.93	\$ 41,473.91	\$ 19,616.33	\$ 61,090.24
Total Salaries MTD (through December)		\$ 399,028.76	\$ 502,913.34	\$ 122,075.88	\$ 624,989.22
Total Salaries YTD		\$ 399,028.76	\$ 502,913.34	\$ 122,075.88	\$ 624,989.22
Vouchers	January	\$ 31,042.82	\$ 37,102.55	\$ -	\$ 37,102.55
	February	\$ 25,676.82	\$ 27,281.15	\$ -	\$ 27,281.15
	March	\$ 25,927.10	\$ 28,564.67	\$ -	\$ 28,564.67
	April	\$ 23,260.02	\$ 25,014.46	\$ -	\$ 25,014.46
	May	\$ 22,484.02	\$ 37,301.64	\$ -	\$ 37,301.64
	June	\$ 17,282.84	\$ 33,450.80	\$ -	\$ 33,450.80
	July	\$ 19,420.69	\$ 10,627.02	\$ 15,254.24	\$ 25,881.26
	August	\$ 17,167.92	\$ 20,792.30	\$ 10,099.06	\$ 30,891.36
	September	\$ 23,769.36	\$ 15,626.24	\$ 12,638.83	\$ 28,265.07
	October	\$ 22,346.83	\$ 24,068.76	\$ 14,316.63	\$ 38,385.39
	November	\$ 20,634.07	\$ 20,790.90	\$ 13,231.89	\$ 34,022.79
	December	\$ 22,671.42	\$ 18,617.28	\$ 9,686.61	\$ 28,303.89
Total Vouchers MTD (through December)		\$ 271,883.91	\$ 299,237.77	\$ 75,227.26	\$ 374,465.03
Total Vouchers YTD		\$ 271,883.91	\$ 299,237.77	\$ 75,227.26	\$ 374,465.03
TOTAL EXPENDITURES MTD (through December)		\$670,912.67	\$802,151.11	\$197,303.14	\$999,454.25
TOTAL EXPENDITURES YTD		\$670,912.67	\$802,151.11	\$197,303.14	\$999,454.25
Revenue Balance		\$36,039.18	\$78,342.57	-\$28,878.03	\$49,464.54

Yakima Valley Conference of Governments Preliminary REVENUE Budget

Sub-Departments Grants/Contracts	December	YTD Actual Revenue	2015 Budget	Homeless Budget	Year-to-Date \$ Variance	Year-to-Date % Variance	Homeless Year-to-Date \$ Variance
Beginning Fund Bal-Designated **			195,000.00		195,000.00		
Administration							
Admin-Gen'l Assessment	-	111,961.00	111,960.00		-1.00	100%	
Admin-Misc Revenue (copies, posters)	-	73.22	500.00		426.78	15%	
Admin-Assoc Membership Fees	-	300.00	300.00		0.00	100%	
Total Administration	-	112,334.22	112,760.00		425.78	100%	
Intergov-Local Match WSDOT	-	40,741.00	41,642.00		901.00	98%	
Intergov-Local Transit	-	3,000.00	3,000.00		0.00	100%	
Total Intergov-Local	-	43,741.00	44,642.00		901.00	98%	
STP - Fed Hwy Admin WSDOT	6,328.76	27,907.04	50,000.00		22,092.96	56%	
MPO/RTPO 14/15							
FHWA-DOT-Metro Plan (PL)	-	217,050.26	217,051.00		0.74	100%	
FTA-DOT-Metro Plan Grant	-	42,644.98	42,658.00		13.02	100%	
RTPO-WSDOT	-	82,923.98	82,958.00		34.02	100%	
Total MPO/RTPO	-	342,619.22	342,667.00		47.78	100%	
MPO/RTPO 15/16							
FHWA-DOT-Metro Plan (PL)	-	99,669.11	132,949.00		33,279.89	75%	
RTPO-WSDOT	-	28,628.32	35,756.00		7,127.68	80%	
Total MPO/RTPO	-	128,297.43	168,705.00		40,407.57	76%	
ACE - DOH	-	2,276.70	2,477.00		200.30	92%	
CTR - Plans & Progr WSDOT 14/15	-	75,404.83	75,405.00		0.17	100%	
CMAQ Grant 14/15	-	15,897.10	15,899.00		1.90	100%	
CTR - Plans & Progr WSDOT 15/16	6,277.33	18,639.14	38,000.00		19,360.86	49%	
CMAQ Grant 15/16	9,454.29	46,373.06	49,446.00		3,072.94	94%	
Homeless Assistance & Prevention	36,514.05	168,425.11		295,400	126,974.89		126,974.89
Intergov-Scholarship			1,500.00		1,500.00	0%	57%

2015
Yakima Valley Conference of Governments
PRELIMINARY EXPENDITURE Budget

100%

GL Code & Description	December	YTD		2015		Annual \$ Variance	YTD % Variance
		Actual	Budget				
Salaries							
615 1001 Salaries and Wages	\$ 60,361.19	\$ 619,947.79	\$ 690,000.00	*	90%	\$ 70,052.21	
615 1002 Salaries-Overtime	\$ 389.72	\$ 3,646.27	\$ 7,200.00	*	51%	\$ 3,553.73	
615 1003 Salaries-Extra Help	\$ -	\$ -	\$ -		0%	\$ -	
	\$ 60,750.91	\$ 623,594.06	\$ 697,200.00		89%	\$ 73,605.94	
Personnel Benefits							
615 2002 Benefits-Direct	\$ 20,415.27	\$ 200,718.22	\$ 238,000.00	*	84%	\$ 37,281.78	
615 2004 Benefits-Bank Accruals	\$ 339.33	\$ 283.93	\$ -		84%	\$ 36,997.85	
	\$ 20,754.60	\$ 201,002.15	\$ 238,000.00				
Supplies							
615 3101 Office & Operating Supplies	\$ 857.69	\$ 13,455.59	\$ 36,400.00	*	37%	\$ 22,944.41	
615 3501 Small Tools and Minor Equip	\$ 361.55	\$ 4,273.50	\$ 7,500.00	*	57%	\$ 3,226.50	
615 3502 Computer Software	\$ -	\$ -	\$ 3,000.00	*	0%	\$ 3,000.00	
615 3590 Small & Attractive Items	\$ -	\$ -	\$ -		0%	\$ -	
	\$ 1,219.24	\$ 17,729.09	\$ 46,900.00		38%	\$ 29,170.91	
Other Services-Charges							
615 4101 Professional Services	\$ 587.50	\$ 29,393.70	\$ 74,199.00	*	40%	\$ 44,805.30	
615 4125 Prof Serv-Indirect Costs	\$ 405.58	\$ 4,866.96	\$ 4,867.00		100%	\$ 0.04	
615 4191 Prof Serv-Purch Services	\$ 172.50	\$ 2,370.00	\$ 2,250.00	*	105%	\$ (120.00)	
615 4192 Prof Serv-Tech Services	\$ 1,166.83	\$ 7,150.98	\$ 8,000.00	*	89%	\$ 849.02	
615 4201 Communications-Telephone	\$ 762.10	\$ 9,165.34	\$ 9,550.00	*	96%	\$ 384.66	
615 4202 Travel	\$ 59.44	\$ 675.79	\$ 2,000.00	*	34%	\$ 1,324.21	
615 4301 Advertising	\$ 1,269.13	\$ 23,125.85	\$ 60,000.00	*	39%	\$ 36,874.15	
615 4401 Operating Rentals and Leases	\$ 384.24	\$ 6,668.32	\$ 6,000.00	*	111%	\$ (668.32)	
615 4501 Insurance	\$ 1,011.82	\$ 57,844.36	\$ 86,000.00	*	67%	\$ 28,155.64	
615 4601 Utility Services	\$ -	\$ 5,608.00	\$ 6,100.00	*	92%	\$ 492.00	
615 4701 Repair and Maintenance	\$ 10.91	\$ 130.56	\$ 135.00	*	97%	\$ 4.44	
615 4801 Misc. (registrations, dues, subscriptions)	\$ 282.33	\$ 2,751.03	\$ 2,500.00	*	110%	\$ (251.03)	
615 4901 Other Services - Charges	\$ 557.00	\$ 20,874.58	\$ 41,000.00	*	51%	\$ 20,125.42	
	\$ 6,669.38	\$ 170,625.47	\$ 302,601.00		56%	\$ 131,975.53	
Capital Outlay							
615 6401 Capital Expenditure	\$ -	\$ -	\$ -			\$ -	
	\$ -	\$ -	\$ -			\$ -	
Debt Services-Interest							
615 8101 Interest	\$ -	\$ -	\$ 200.00			\$ 200.00	
Debt Service - Interest	\$ -	\$ -	\$ 200.00			\$ 200.00	
Total Expenditure	\$ 89,394.13	\$ 1,012,950.77	\$ 1,284,901.00		79%	\$ 271,950.23	

2014-15 Cash Flow Statement
Yakima Valley Conference of Governments
Preliminary

(Cash Basis Accounting)	For the Mo Ended:												
	December	January	February	March	April	May	June	July	August	September	October	November	December
Beginning cash	\$273,576.17	\$318,981.24	\$325,411.46	\$261,615.10	\$310,370.94	\$328,647.76	\$319,466.15	\$267,987.55	\$332,563.73	\$282,761.99	\$278,127.63	\$278,943.29	\$325,914.50
Fed Hwy Admin-WSDOT STP													
FWVA DOT-Metro Plan Grant	27,396.05	23,317.89		46,880.65	28,876.01	36,873.59		81,302.12		57,006.97	23,074.41	19,587.73	6,328.76
FTA-DOT-Metro Plan Grant				19,019.16	23,625.82								
DOT-RTPO & RTPO Long Range	6,386.57	8,985.70		32,209.81	6,743.99	13,462.08		21,522.41		4,802.47	5,298.24	18,527.51	9,454.29
CMAD Plans & Programs	1,996.75	5,455.72						6,616.76		9,559.83	7,495.45	19,863.49	6,277.33
DOT - CTR	1,042.50			2,851.47				9,108.42					
Active Communities Grant		623.13		20,367.23	12,914.13	17,568.67	12,596.91	83.58	8,483.61	42,088.29	35,220.47	72,544.22	45,561.02
Intrgov Serv-Exec Boards (TA Cd	14,876.06	882.28	665.20	1,589.99	6,014.88	5,628.57	10,905.71	4,904.92					
Intrgov-County/City Share-gen assess		59,801.00	2,428.00	2,721.98	10,471.50			29,889.00					
Intrgov-Local Match WSDOT		38,277.00		2,464.00									
Intrgov-Local FTA (Yakima Transit)		3,000.00											
Intrgov-Scholarship				18.38									
Misc Revenue-copies, posters			50.00					24.38					30.48
Associate Membership Fees													
Expense Revenue Netted Back													
Total Receipts	\$51,734.93	\$139,242.72	\$8,458.67	\$122,787.20	\$98,686.32	\$73,382.91	\$27,377.24	\$155,056.56	\$18,103.44	\$111,391.18	\$98,570.50	\$141,887.82	\$87,821.40
Available Cash	\$325,311.10	\$458,223.96	\$333,870.13	\$384,402.30	\$399,067.28	\$402,030.67	\$348,843.39	\$423,044.13	\$350,667.17	\$374,153.17	\$374,698.13	\$420,830.91	\$393,536.90
Use of Funds													
Salaries	0.00	81,074.26	44,973.88	45,486.69	45,405.04	45,262.88	45,405.04	56,908.71	57,255.46	55,705.23	60,792.26	60,893.82	60,750.91
Personnel Benefits	0.00	24,277.94	14,088.09	14,178.90	14,170.51	14,059.39	14,125.06	18,416.00	17,719.09	19,430.49	23,272.48	20,117.30	20,754.60
Supplies	888.82	69.25	1,221.96	893.44	2,089.04	1,253.70	1,116.88	1,784.89	2,012.65	4,360.39	1,749.95	1,368.34	1,219.24
Other Services	5,461.04	27,391.05	11,971.10	13,502.33	8,754.91	21,988.55	18,208.84	13,370.80	10,917.98	16,529.43	9,940.17	12,537.15	6,669.38
Capital Outlay													
Debt Service - Interest													
Total Cash Out	8,329.86	132,812.50	72,255.03	74,031.36	70,419.50	82,544.52	78,855.84	90,480.40	87,905.18	96,025.54	95,754.84	95,016.41	88,384.13
Net Cash Flow	\$318,981.24	\$325,411.46	\$261,615.10	\$310,370.94	\$328,647.76	\$319,466.15	\$267,987.55	\$332,563.73	\$282,761.99	\$278,127.63	\$278,943.29	\$325,914.50	\$304,141.77