

YV Conference of Governments Homeless and Housing Program **YVCOG HP RFP 2018-2020** 

4/9/2018 deadline

#### Yakima Valley Farm Workers Clinc DBA Northwest Community Action Center YVFWC-NCAC -Rapid Rehousing

**USD\$ 395,644.00** Requested

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none entered

Yakima Valley Farm Workers **Clinc DBA Northwest Community Action Center** 

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#### **Application Questions**

#### PROJECT NARRATIVE

1. PROJECT SUMMARY: Provide a brief description of the proposed project. Describe how the project is aligned with the goals in the Yakima County 5-Year Plan.

The Yakima County 5-Year Plan can be found in the Library tab.

Yakima Valley Farm Workers Clinic DBA Northwest Community Action Center (NCAC) will provide rapid rehousing services to homeless families with children and other homeless individuals so that homelessness is brief and rare. In support of Yakima County's Five Year Plan, NCAC will ensure that people quickly get the help they need to move from homelessness to safe and stable housing.

NCAC recognizes that all people should have the opportunity to live in a safe healthy, and affordable home. We understand that homelessness has immediate and often times long-term consequences on the educational achievement of public school children. Additionally, we recognize that the health and safety of people experiencing homelessness is oftentimes significantly compromised. Consequently, it is our objective to support this vulnerable population to minimize their length of homelessness and to provide the tools necessary to facilitate rapid rehousing, at the same time, diminish the potential of recidivism.

One of the first priorities of this project will be to move unsheltered households from their current housing situation to sheltered. To accomplish this, NCAC may first attempt to employ diversion strategies. As such, family and friends may be engaged to provide housing. If it is determined that diversion can provide a safe and appropriate temporary living environment for the homeless family or individual, this option will be used. In other situations, existing shelter resources or hotel/motel vouchers may prove to be the best solution to deal with a housing crisis. The specific strategy used will be determined on a case by case basis that will lead to the most effective path to shelter. Once the stress of being unsheltered is removed, the household can more readily concentrate on those steps necessary to gain permanent housing.

Using the VI-SPDAT score derived from the Coordinated Entry assessment and as specified in the 5-year Plan, households, appropriate for rapid rehousing services, will be selected for participation in the project. Once service need and availability is determined, a wide array of other services will be available to homeless households to alleviate barriers to housing stability that include: assessment, housing stability/self-sufficiency plan development, case management, landlord outreach, housing search, housing inspections, client advocacy, landlord liaison and mitigation/support services, budgeting classes, good renter education, job club, resume writing job search assistance, other direct services provision and/or referral to other services as necessary. As specified in the 5-Year Plan, the Homeless Management Information System (HMIS) will be used to record all services and outcomes relative to each homeless household.

Among the services available to the client, housing stability/self-sufficiency planning is a critical next step. This plan is developed between the client and case manager and describes the specific steps necessary for the client to become permanently housed. Barrier removal is essential. Such areas as mental health, substance abuse, physical health or limitations, household income or other factors are all considered and addressed. Regular check-ins will be conducted with clientele to ensure appropriate plan progress and compliance to that plan. These check-ins will also serve to help identify the need to adjust the plan to improve client success. Case management and other services will then focus on accomplishing the planned objectives to support and promote the desired outcome of permanent and stable housing.

Recognizing that many of our potential clientele may have significant obstacles to finding permanent housing, case management, client advocacy, landlord outreach, and landlord support services are critical. Bad credit, past evictions, and criminal records, and/or lack of income often times make clients less appealing to perspective landlords. These issues may be formidable challenges to overcome for the client to be accepted as a tenant.

NCAC will advocate for the client, and as necessary, offer special incentives to landlords to encourage them to accept homeless households. Larger deposits, first and last month rent at move in as well limited damage repair coverage may be provided, as allowable, to induce landlords to accept clientele.

Sometimes case management alone can be an excellent selling point for landlords. NCAC will mediate issues between the tenant and landlord to help the tenant be a better renter while at the same time, avert potential costly evictions procedures by a landlord. In other words, NCAC will provide both advocacy for the homeless and support for the landlord.

In accordance with the funding requirements, each potential housing unit will be inspected to ensure a safe and healthy living environment. NCAC staff will work with landlords to help identify repairs as necessary to expedite move in.

NCAC has developed many relationships with private landlords over the years and will use these connections to identify suitable permanent housing and facilitate housing placements for the project clientele. NCAC will also work closely with its other partners in the county currently providing affordable housing options.

As well, NCAC will leverage other resources and services available at NCAC including hotel/motel vouchers, energy assistance, other emergency services, employment and training, and education services to maximize program service availability.

In summary, this proposal supports the following specific 5-year Plan goals:

- Goal 1: Utilize a Coordinated Entry, Assessment and Referral System
- Goal 1.6: Use Vulnerability Index (VI-SPDAT) to prioritize services (highest need receives top priority)
- Goal 1.9: Improve outreach to identify homeless clients and encourage participation in services through Coordinated entry.
- Goal 4: Create additional Rapid Re-Housing options to provide a transition from homeless shelter to more permanent housing
- Goal 4.1 Work with landlords to gain acceptance to participate in this program with existing housing

Activities conducted under this grant will comply with all programmatic requirements.

# 2. TARGET POPULATION: Describe in detail the target population this project will serve. Include agency's experience working with this particular population and knowledge/understanding of this populations' unique service needs.

Please indicate how serving this population aligns with the 5-Year Plan.

Northwest Community Action Center will target three priority populations specified in the 5-year plan -chronically homeless, adult homeless families, and homeless veterans. As a point of clarification, NCAC may offer services to other all adult head of households that are deemed appropriate for rapid rehousing based on the coordinated entry assessment and prioritization, however, specific performance objectives are identified for these targeted groups.

Northwest Community Action Center has extensive experience providing rapid re-housing services. Since its inception in 1982, Northwest Community Action Center (NCAC) has been providing families, individuals and youth with a wide range of educational, social and human services. With experienced staff and an extensive array of service options, NCAC is equipped with the resources, experience and expertise to successfully move clients rapidly from homelessness to permanently housed.

As a long-term homeless service provider, NCAC has developed relationships with several landlords that have demonstrated a willingness to work with us to provide safe, permanent housing for families and individuals experiencing homelessness. NCAC will continue to work to develop these relationships and expand affordable housing options for the homeless in Yakima County.

Currently NCAC operates CHG, TANF, and HEN rapid rehousing program services. Based on current performance levels, NCAC has exceeded all proposed contract outcomes for the current project year with three more months remaining in the period. Two existing skilled, experienced case managers, resumes attached, will continue to work with homeless households to remove barriers and promote rapid rehousing in stable and heathy living environments.

## 3. SERVICES/ACTIVIES: Describe the services/activities proposed in a specific and detailed manner. Include a description of how the services/activities will be implemented and the frequency/duration of services.

Please indicate how the proposed services align with the 5-Year Plan.

One of the first priorities of this project will be to move unsheltered households from their current housing situation to sheltered. As discussed earlier, to accomplish this, NCAC may first attempt to employ diversion strategies. In other situations, existing shelter resources or hotel/motel vouchers may prove to be the best solution to deal with a housing crisis. The specific strategy used will be determined on a case by case basis that will lead to the most effective path to shelter. Typically, a household will be placed in some type of suitable temporary housing within the first 24 hours of initial contact.

The use of the designated Coordinated Entry, Assessment and Referral System is an important step in the process. Coordinated entry is intended to match households with the most appropriate services and prioritize service need so that those most in need receive services first. Therefore, each client will be input into and assessed through the Coordinated Entry, Assessment and Referral System immediately as appropriate. In many cases, a client may already be included in Coordinated entry so only updates of personal circumstances will be necessary.

Once service need and availability is determined, a wide array of other services will be available to homeless households to alleviate barriers to housing stability that include: assessment, housing stability/self-sufficiency plan development, case management, landlord outreach, housing search, housing inspections, client advocacy, landlord liaison and mitigation/support services other direct service provision and/or referral to other services as necessary. The Homeless Management Information System (HMIS) will be used to record all services and outcomes relative to each homeless household. Among the services available to the client, housing stability/self-sufficiency planning is a critical next step. This plan is developed between the client and case manager and describes the specific steps necessary for the client to become permanently housed. Barrier removal is essential. Such areas as mental health, substance abuse, physical health or limitations, household income or other factors are all considered and addressed. Weekly check-ins will be conducted with clientele to ensure appropriate plan progress and compliance to the plan. These check-ins will also be a vehicle by which to identify the need for plan adjustments. Case management and other services will then focus on accomplishing the planned objectives to support and promote the desired outcome of permanent and stable housing.

Recognizing that many of our potential clientele may have significant obstacles to finding permanent housing, case management, client advocacy, landlord outreach, and landlord support services are critical. Bad credit, past evictions, and criminal records, and/or lack of income often times make a client less appealing to the perspective landlord. These issues may be formidable challenges to overcome for the client to be accepted as a tenant.

NCAC will advocate for the client and, as necessary, offer special incentives to landlords to encourage them to accept homeless households. Larger deposits, first and last month rent at move in as well limited damage repair coverage may be provided as allowable to induce landlords to accept clientele.

In accordance the funding requirements, each potential housing unit will be inspected to ensure a safe and healthy living environment. NCAC has developed many relationships with private for-profit landlords over the years and will use these connections to identify suitable permanent housing and facilitate housing placements for the project clientele. NCAC will also work closely with its other partners in the county currently providing affordable housing options.

Rent subsidies will be continued on a case by case basis to insure that the household has adequate support and household income to promote continued stable housing. These subsidies may continue for up to 18 months in duration as we work to help the client increase household income. 45 homeless families, 6 Chronically homeless, and two homeless veterans will be placed in permanent housing during the first year of the contract. A fifteen percent increase in all performance areas will be accomplished in the second year of the contract.

In summary, this proposal will support the following goals of the Yakima County 5-year plan:

Goal 1: Utilize a Coordinated Entry, Assessment and Referral System

Goal 1.6: Use Vulnerability Index (VI-SPDAT) to prioritize services (highest need receives top priority)

Goal 19: Improve outreach to identify homeless clients and encourage participation in services through Coordinated entry.

Goal 4: Create additional Rapid Re-Housing options to provide a transition from homeless shelter to more permanent housing

Goal 4.1: Work with landlords to gain acceptance to participate in this program with existing housing

### 4. LOCATION: In what City or Cities will your project be located? Describe how the services will be available and accessible.

Is this location near a public transit line and/or will your services include client transportation, if necessary.

Northwest Community Action Center, a division of Yakima Valley Farm Workers Clinic, delivers service in accessible facilities

throughout Yakima County. With clinics in Grandview, Sunnyside, Granger, Wapato, Toppenish, and multiple sites in Yakima, we will arrange to meet clients as close to where they are as possible minimizing the need for transportation. As has been our practice in the past, we will continue to work with existing shelter providers to identify clientele and, if necessary, go on site to provide services. Our primary service location will be at Northwest Community Action Center, 706 Rentschler Lane, Toppenish, WA 98948. Our office is a regular stop on People for People's Community Connector and Pahto Public Passage routes. As well, all Yakima sites are near a public transit line.

This organization has the capacity to accommodate persons with disabilities and provide individual accommodations to meet specific person's or household's need. We are compliant with all local, state, and federal rules and regulations associated with accessibility for persons with disabilities or who have special needs. Staff receive regular training regarding providing services to persons with disabilities or who have special needs and our compliance officer ensures that we have the tools, training and resources to provide quality services to all.

# 5. LINK TO NEED: Describe how the proposed services/activities, including the location, meet the needs of the target population and fill any gaps in services. How do the proposed services meet the need in the community without duplicating efforts?

Indicate whether the service delivery model to be used is best practice, and provide detailed information to support that the project design is: a) evidence based, or b) introduces an innovation that improves the services provided.

As identified by the 5 year plan, homeless families with children, chronically homeless, and homeless veterans are among the highest priority representing some of the highest need. With locations throughout Yakima County, NCAC will have the capacity to meet these needs. NCAC is uniquely poised to fill any gaps in service given our vast service array including social, emergency, education, physical and mental health, and nutrition services.

NCAC's Rental Assistance Rapid Rehousing Program incorporates the values of housing first into its service delivery strategy. Both the YVCOG 5 Year Plan and the State of Washington Homeless Housing Strategic Plan promote the adoption of a housing first model. Another emphasis considered a best practice is to move unsheltered families to housing immediately.

The coordinated entry system that has been mandated by the state, was first a best practice before it became a requirement. We recognize the value of a unified assessment and referral system and will actively engage in complying with this mandate and participating in work groups to continuously improve the system and program outcomes.

Our experienced homeless case managers are well versed in the availability of services in the community and have amassed a data base of landlords of more than 500 individuals and organizations willing to work with our program to make affordable housing available to our clientele.

Coordinated entry and Homeless Management Information System (HMIS) will serve as tools to insure that duplication of effort does not occur. Through these systems, we can identify any and all services that the client may be receiving through other providers. This will enable us to maximize available community resources.

### **6. ACCESSABILITY: Describe in detail how the proposed project will be accessed by the targeted population.** How will this project coordinate with the Coordinated Entry System?

Northwest Community Action Center, a division of Yakima Valley Farm Workers Clinic, delivers service in accessible facilities throughout Yakima County. With clinics in Grandview, Sunnyside, Granger, Wapato, Toppenish, and multiple sites in Yakima, we will arrange to meet clients as close to where they are as possible maximizing accessibility for targeted populations.

We will also work closely with client advocates, schools, and other community organizations to extend services to our target population and provide for ease in access through multiple connection points. All clientele served by this project will be assessed using the VI-SPDAT of the Coordinated Entry System designed to identify those most in need and appropriate for rapid rehousing services. Coordinated Entry will be used exclusively for this purpose and the countywide report will be used to identify potential clientele.

In respect to outreach to the homeless, one of the obvious outreach opportunities is the annual Point in Time Events. Northwest Community Action Center has been a participant in these activities for the past nine years and will continue to participate throughout the county. As well we will continue to serve as a primary sponsor of the Toppenish Food Bank event. As an experienced provider of services to the homeless, NCAC is familiar with the locations that the homeless frequent and will make continued efforts to contact the homeless where they are. In addition, we will work closely with other service agencies, law enforcement, and religious or other philanthropic organizations to identify opportunities for outreach throughout the year.

7. HOUSING SEARCH AND STABILIZATION: For Rapid Rehousing/Rental Assistance Projects ONLY. Describe the agency's experience in working with area landlords and/or property managers and detail the project's planned

#### liaison efforts.

Describe your agency's approach to maintaining strong relationships with landlords and providing tenants with knowledge of their responsibilities as a tenant.

As a long-term homeless service provider, NCAC has developed relationships with over 500 landlords and property managers that have demonstrated a willingness to work with us to provide safe, permanent housing for families and individuals experiencing homelessness. NCAC will continue to work to develop these relationships and expand affordable housing options for the homeless in Yakima County.

Recognizing that many of our potential clientele may have significant obstacles to finding permanent housing, case management, client advocacy, landlord outreach, and landlord support services are critical. Bad credit, past evictions, and criminal records, and/or lack of income often times make a client less appealing to the perspective landlord. These issues may be formidable challenges to overcome for the client to be accepted as a tenant.

NCAC will advocate for the client and, as necessary, offer special incentives to landlords to encourage them to accept homeless households. Larger deposits, first and last month rent at move in as well limited damage repair coverage may be provided as allowable to induce landlords to accept clientele.

Sometimes case management alone can be an excellent selling point for landlords. NCAC will mediate issues between the tenant and landlord to help the tenant be a better renter while at the same time, avert potential costly evictions procedures by a landlord. It is also our intention to dedicate a staff person, among other duties, to provide good tenant education, additional follow up as needed to the landlord and mediate any issues required to maintain the landlord tenant relationship.

In other words, NCAC will provide both advocacy for the homeless and support for the landlord.

8. COMPLEMENTARY SERVICES and COORDINATION: Describe other services, projects, and agencies that will provide services or resources to project participants that help meet needs and promote movement toward permanent housing.

Describe in detail any formal agreements or history of partnerships (i.e. education, employment, life skills, mental health, substance abuse) that your agency has with partnering agencies and UPLOAD signed MOU's/agreements in the Documents Tab.

As a community action agency, NCAC has a variety of services including hotel motel vouchers, energy assistance, life skills classes, GED, computer banks, job clubs and other employment, social, and education services.

Coordination and collaboration with other service agencies are critical to the success of our program. As such, we will continue to work closely with any and all homeless service providers as well as other support agencies to maximize service access and availability to our clientele. Likewise, coordinated entry will help us to identify other housing opportunities within our homeless service system.

NCAC will continue to serve as the lead organization for the Mid-Valley Provider Consortia, (see MOU) a group of organizations providing a variety of services to our community throughout Yakima County. In addition, NCAC will continue to participate in local homeless advisory or support groups.

Finally, as a division of Yakima Valley Farm Workers Clinic our Behavioral Health, medical, dental, optical and WIC services can also be a valuable asset as we strive to make homelessness in Yakima County brief and rare.

9. PROJECT OUTPUTS: The overall goal of this RFP is to prioritize unsheltered, rapidly move households into permanent housing, and reduce the time spent homeless and on the streets or in shelters. The next FOUR (4) questions address projected output.

Will your project have measurable outputs?



€ No

Other:

10. A) PERSONS SERVED: Indicate number of projected unduplicated persons and households to be assisted for a 12 month program period. Unduplicated means that each person/household served by the project is counted only once during the program period.

Disregard Total at the bottom.

154	Unduplicated Persons (7/1/18 - 6/30/19)
58	Unduplicated Households (7/1/18 - 6/30/19)
212.00	TOTAL

### 11. B) SERVICE UNITS: Identify and describe THREE (3) service units to be provided. (Examples: number of outreach contacts, emergency shelter bed nights, housing stability service hours, vouchers, etc.)

For each service unit, indicate total number of service units to be provided in a 12-month program period. Identify how you track and monitor clients and services provided; be specific.

45 families with children will exit to permanent housing. Of the total number of families served, 45 families will receive the necessary services and support to enable the family to maintain stable housing without the necessity of additional support on a permanent basis. Successful family will not return to homelessness.

6 chronically homeless exit to permanent housing. Of the total number of chronically homeless served 6 will receive the necessary services and support to enable the client to maintain stable housing without additional support on a permanent basis. Successful client will not return to homelessness.

2 homeless veterans exit to permanent housing. Of the total number of homeless veterans served 2 will receive the necessary services and support to enable the client to maintain stable housing without additional support on a permanent basis. Successful client will not return to homelessness.

Case Management files will be maintained for all clientele. As well, contacts, services and outcomes will be reported in and tracked through the Homeless Management Information System, (HMIS). HMIS is the mandated system for client tracking and recording.

## 12. C) EMERGENCY SHELTER & TRANSITIONAL HOUSING PROJECTS ONLY: How many units (or beds) are in your program and what percent of utilization do you anticipate: Disregard Total at the bottom

Distegatu Total at ti	ie bollom.
0	# of Units
0	# of Beds
0	% Utilization Rate
0.00	TOTAL

### 13. D) POTENTIAL BARRIERS: Describe any potential barriers to achieving the identified output(s) and the strategy for overcoming these barriers in order to meet the proposed performance targets.

As indicated, the homeless face formidable barriers to rehousing. Bad credit, past evictions, and criminal records, and/or lack of income often times make a client less appealing to the prospective landlord. Case management, client advocacy, landlord outreach, and landlord support services, along with a wide array of social, behavioral health, nutritional, education and employment and training services will be provided to allay these issues.

The average statewide cost of rehousing a household and exiting that household into permanent housing is \$5,289. In comparison, to what we are proposing to accomplish, there is far less money available for rapid rehousing in Yakima County. We will leverage resources within the community to allow for high performance at a reduced cost.

Finally, with less than a 1% vacancy rate, our past relationships with the over 500 landlords in Yakima County will help staff to overcome barriers to move households from homelessness to stably housed in this very tight housing market. As well the landlord liaison efforts will enable the project to develop new relationships and strengthen old ones.

## 14. Please select your proposed project type for this application. Separate applications must be done for each project your agency will apply for.

Answer ONLY the questions below that pertain to your project type; type N/A in questions that do not pertain.

- Coordinated Entry Services
- Emergency Shelter (DV, Youth, 24-hour, overnight only)
- Winter Weather Hotel/Motel Vouchers
- Outreach Services
- Rapid Rehousing (RRH) / Rental Assistance (RA)
- **E HEN Rental Assistance**
- TANF Rental Assistance
- Capital Improvement

# 15. COORDINATED ENTRY SERVICES: Describe your agency's process for completing the CE Intake Assessment and ensuring the client gets prioritized appropriately. Indicate number of estimated assessments your agency is likely to complete per month.

Describe any potential barriers this project may encounter and the strategy for overcoming these barriers.

NCAC will serve as an access point of access for coordinated entry and complete a minimum of 19 assessments per month.

16. EMERGENCY SHELTER: Emergency Shelter Projects have the following performance targets: at least 60% of clients exit to permanent housing and an average length of stay of 20 days. Describe your action plan to achieve these targets.

Describe any potential barriers to achieving the identified outcomes and the strategy for overcoming these barriers. This section is not applicable to this proposal.

# 17. RAPID REHOUSING (RRH)/RENTAL ASSISTANCE (RA) - Describe your agency's process for assisting clients in obtaining necessary identification, disability, and homeless verification documentation to obtain housing assistance.

Describe any potential barriers this project may encounter and the strategy for overcoming these barriers.

NCAC makes every effort to assist clientele in obtaining necessary identification, disability and homeless verification documentation. If need be, staff will personally contact, or accompany the client to contact, agencies, homeless providers, social services workers, outreach workers, churches or other organizations to obtain needed documentation. NCAC has resources that have reduced documentation requirement and will access those resources to provide initial services to those who are challenged with obtaining personal documents or verification. Using these alternative service options will allow more time for the client to secure programmatic eligibility information as needed.

As well, NCAC has established agreements with hotels to accept our hotel vouchers as personal identification if the household has no other form of personal ID. This alleviates the potential obstacle to obtaining temporary shelter that one with no ID might otherwise experience.

Frequently, households have received some type of assistance from another agency such as DSHS. Identification documentation is maintained on file at these organizations. Once we have determined where missing documentation might be secured, the client simply must request a copy. As needed, clients will be given assistance in securing new IDs from the DMV through either vouchers from DSHS or our own housing assistance fund. However, there are multiple sources of documentation that are acceptable including Social Security Cards, Tribal Enrollment Cards, or birth certificates.

NCAC Staff also have access to the Department of Social and Health Services Benefits Verification System which enables us to secure specific documentation related to earnings and other program services a household might be receiving. For example, receipt of Supplemental Security Income (SSI) or Social Security Disability Insurance (SSDI) can serve as verification of disability as well as household income.

To obtain homeless verification, we first seek some form of third party verification from such sources as the shelter where the household is currently staying, a social worker, social service agency, school, family or friend that can certify to their circumstances. However, if these options are not available in the immediate term, we will accept self-declarations of circumstances. Because our Case Managers work with the homeless population they frequently possess first hand knowledge of the individuals households situation and can thus be another source of verification.

18. RRH: RRH projects have the performance targets of: at least 90% of clients exit to permanent housing, an average length of time from enrollment to move-in of 14 days or less, and less than 5% of clients returning to homelessness within 1 year.

Describe your action plan for meeting the identified outcomes and your strategy for overcoming any barriers to meeting the proposed performance targets.

Recognizing that many of our potential clientele may have significant obstacles to finding permanent housing, case management, client advocacy, landlord outreach, and landlord support services are critical. Bad credit, past evictions, and criminal records, and/or lack of income often times make clients less appealing to perspective landlords. These issues may be formidable challenges to overcome for the client to be accepted as a tenant.

NCAC will advocate for the client and as necessary offer special incentives to landlords to encourage them to accept homeless households. Larger deposits, first and last month rent at move in as well limited damage repair coverage may be provided as allowable to induce landlords to accept clientele.

On-going case management, supportive services, and regular check-ins with the clientele as well as on-going rental assistance will provide the support necessary for client to move towards self- sufficiency and independence. Appropriate services will continue until such time as the household demonstrates that they can be successful and avoid recidivism.

19. RA: TH or PSH: TH projects will only be considered for youth or DV clients. Performance targets for: TH - at least 80% exit to PH and average LOS less than 180 days. PSH - at least 90% retain or exit to PH.

Describe your action plan for meeting the identified outcomes and your strategy for overcoming any barriers to meeting the

proposed performance targets. Describe your action plan for increasing or maintaining the total income of clients served. This section is not applicable to this proposal.

20. CAPITAL IMPROVEMENT: Please attach a copy of the signed Purchase Agreement, Lease Agreement, Zoning

Approval and any other supporting documentation under the Documents tab.
Please give a "yes", "no", or "unknown" response for each question below.
no Does your agency own the property or have a contract to purchase or lease the property?
no Does the proposed use of project comply with city zoning codes and state regulations?
no Will this project require relocating individuals and if so, does your agency intend to comply with the Uniform Relocation Act (URA)? (See Library Tab)
yes Does the proposed use of this project directly benefit homeless individuals?
yes Does this proposed project align with the goals outlined in the Yakima County 5-Year Plan? (see Library Tab)
0.00 <b>TOTAL</b>

## 21. CAPITAL IMPROVEMENT: Describe your proposed project in detail including timeline for completion, proposed deliverable, and how it aligns with the 5-year plan.

This section is not applicable to this proposal.

#### 22. OUTREACH SERVICES: Describe the anticipated outcomes of your project and what will be the proposed deliverables?

Describe your action plan for connecting your target population to a Coordinated Entry Access Point and prioritized for housing or other services.

Our multi-faceted outreach plan will target three primary groups: 1) the homeless, 2) for profit and non profit landlords, and 3) other service providers.

In respect to outreach to the homeless, one of the obvious outreach opportunities is the annual Point in Time/Project Homeless Connect Events. Northwest Community Action Center has been a participant in these activities for the past eight years. NCAC will continue to participate throughout the county as well as serve as a primary sponsor of the Toppenish Food Bank event. As an experienced provider of services to the homeless, NCAC is familiar with the locations that the homeless frequent and will make continued efforts to contact the homeless where they are. In addition, we will work closely with other service agencies, law enforcement, and religious or other philanthropic organizations to identify opportunities for outreach throughout the year.

We have developed multiple working relationships with both for-profit and non profit landlords. We will continue to reach out to these entities and work to expand the list of participating landlords through presentations to and/or participation in landlord associations, city and county meetings, and other professional and service related organizations. We also contact landlords directly to help the homeless identify suitable housing and keep communications open with the landlords to enable our staff to mediate issues early before those issues jeopardize a clients housing or our relationship with landlords.

Finally, coordination and collaboration with other service agencies are critical to the success of our program. As such, we will continue to work closely with any and all homeless service providers as well as other support agencies to maximize service access and availability to our clientele. As well, NCAC will continue to serve as the lead organization for the Mid-Valley Provider Consortia, a group of organizations providing a variety of services to our community throughout Yakima County. In addition, NCAC will continue to participate in local and statewide homeless advisory or advocacy groups.

#### AGENCY CAPACITY AND EXPERIENCE

Please give a "yes",	"no", or "unknown" response for each question below
yes	Does your agency have experience providing homeless housing and/or services?
yes	Does your agency have experience managing and accounting for public funding?
yes	Have you had an audit in the last 24 months?
no	Has your agency received any audit or monitoring findings in the last 3 years? If yes, upload audit in Documents Tab.
no	Has your agency undergone organizational restructuring in the last 24 months?
no	Has your agency experienced turnover in key management positions in the last 24 months pertinent to this project?
yes	Does your agency maintain policies for minimum qualifications for the staff members who will provide client services. If yes, please attach in Document Tab.

yes	Does your agency utilize policies, procedures, and best practices to promote fairness and opportunity for all people, particularly people of color and communities that are disproportionately represented among the homeless population?
yes	Does your agency assure access to underserved communities impacted by homelessness?
yes	Will your agency provide services to racial and ethnic minorities, immigrants and refugees, individuals with diabilities, LGBTQ, and people with limited English proficiency?
yes	Does your agency identify specific cultural based needs of populations and use that information to modify engagement and services?
yes	Does your agency conduct self-assessment of its fair and just practices and cultrual competency including both internal and external input?
yes	Does your agency paticipate in HMIS currently?
yes	Does your agency currently participate in the Coordinated Entry System for Yakima?
0.00	TOTAL

## 24. AGENCY COMMUNITY PARTICIPATION/COLLABORATION: Upload any MOUs between partnering agencies in the Documents Tab.

Please give a "yes", "no", or "unknown" response for each question below

yes Does your agency participate in local homeless planning committees?

yes Is your agency collaborating with partner agencies? Please attach all MOU's.

TOTAL

#### **Budget**

CAPITAL IMPROVEMENT PROJECT BUDGET	This Request	Other Federal	Other State/Local	Private or TOTAL
Design & Inspection				USD\$
Design & mapeedion				0.00
Project Manager/Consultants				USD\$ 0.00
				USD\$
Relocation Costs (if applicable)				0.00
T'11 1				USD\$
Title Insurance				0.00
For irran mantal Davieur				USD\$
Environmental Review				0.00
Permits & Fees				USD\$
remits & rees				0.00
Land Acquisition				USD\$
Land Acquisition				0.00
Site Development & Landscape				USD\$
One Development & Landscape				0.00
Utilities				USD\$
o tinuo o				0.00
Other:				USD\$
				0.00
Total	USD\$ 0.00	USD\$ 0.00	USD\$ 0.00	USD\$ 0.00 USD\$ 0.00

ALL OTHER PROJECT TYPES BUDGET	TOTAL Project Cost	Request Amount	Other Revenue	In-Kind Contribution	Anticipated Donations
Personnel Costs (Direct - 100% to program)	USD\$ 28,199.00	USD\$ 28,199.00			
Admin (Indirect - expenses shared with organization)	USD\$ 27,897.00	USD\$ 27,897.00			
Facilities Costs (Rent/Mortgage) Operating Costs (Insurance,					
Utilities, Phone, Supplies, Mileage, etc.)	USD\$ 4,422.00 U	SD\$ 4,422.00			

Operating Equipment (max \$1,500)	USD\$ 660.00	USD\$ 660.00			
Program Expenses:		USD\$ 0.00			
Specific: Case Management	USD\$ 52,369.00	USD\$ 52,369.00			
Specific: Hotel/Motel Vouchers	USD\$ 0.00		USD\$ 0.00	USD\$ 0.00	
Specific: Coordinated Entry Access Point					
Specific: RRH/RA - (For-Profit Only)	USD\$ 332,097.00	USD\$ 282,097.00	USD\$ 50,000.00		
Specific: TANF RA - (For-Profit Only)	USD\$ 0.00				
Specific: HEN RA					
Specific: Outreach Services					
Specific: Emergency Shelter Services					
Total	USD\$ 445.644.00	USD\$ 395.644.00	USD\$ 50.000.00	USD\$ 0.00	USD\$ 0.00

#### **Budget Narrative**

Provides funding to cover costs for case management staff, operational, and rental assistance necessary to fund the program for two years. Other direct personnel costs includes landlord liaison and support, good tenant education, follow up, housing search assistance, housing inspections, issuance of vouchers, and Services will be available throughout Yakima County. Additional \$50,000 from internal source will be used to move household from unsheltered to sheltered as needed.

#### **Documents**

Documents Requested *	Required? A	ttached Documents *
Commitment letters for all leveraged funds/Letters of	✓ <u>C</u>	commitment to provide \$50,000 for project
Support	M	IVPC MOU
	Le	eter of Support DSHS
	Le	etter of Support PFP
	Le	etter of Support SSSD
	Le	etter of Support YNHS
	Le	etter of Support Rod's House
Verification and Signature (2018 RFP APPLICATION COVER SHEET)  download template	<b>√</b> 20	018 Application Cover
Project Map/Program Service Area		
For Non-Profits: IRS Form 990	✓ <u>Fo</u>	orm 990
For Non-Profits: Board Documentation (List of Board	<b>✓</b> Bo	oard Bylaws
Members, Charter, ByLaws)	bo	oard roster
For Non-Profits: 501(c)3 Tax Exempt Letter	<b>✓</b> <u>50</u>	01 (c) 3 TaxExempt Letter
General Liability Insurance Certificate	<b>✓</b> <u>G</u>	eneral Liability Insurance Certificate
Agency's Audit Report for the most recent Fiscal Year		gency's Audit Report for the most recent Fiscal ear
Other relevant documentation	<u>R</u>	esume of Misael Maldonado
	R	esume of Mariana Ambriz
	R	esume of Janice Gonzales
	CC	ompetency-qualificatins for vacant Case Manager
Board Documentation (List of Board Members,	<b>✓</b> <u>Li</u>	ist of Board Members

Organizational Chart)	organizational chart
ZoomGrants™ is not responsible for	the content of uploaded documents.
	Application ID: 108790
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